

# Liquidity Insurance for Systemic Crises

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## The roots of the crisis

- The financial crisis started in the summer of 2007 has its roots in a big collective mistake: *the under-estimation of systemic risk*
- Two important dimensions:
  1. Absence of a macroprudential view
  2. Excessively optimistic judgment on OTD model of banking
- The mistaken view was partly sustained by
  - lack of data and historical experience
  - naïve extrapolations of financial theory
  - disregard of asymmetric information and agency problems

## Some clear lessons

- The OTD model of banking involved risks similar in nature to those of the traditional model. But...
  - lack of transparency
  - greater complexity and interconnectedness
  - lack of precautionsmade these risk less well understood & more dangerous
- Clear lesson from the crisis: short-term wholesale liabilities are less stable source of funds than retail deposits
  - Partly because of absence of explicit guarantees similar to deposit insurance
  - Short-term wholesale creditors did not get similar reassurances until very late

## A global bank panic

- News about US housing-related losses & fear of uncontrolled spread throughout system produced modern form of global bank panic (in money markets!)
  - Some banks suffered immediate refinancing problems
  - Other suffered second round effects:
    - Risk of direct losses → fire sales → asset price declines ...
    - ... → higher margin calls → deleveraging
    - ⇒ Downward spirals (Brunnermeier,2009)
- Presumption MM without explicit government support were liquid (and a source of market discipline) was fundamentally wrong

## The need for a new financial architecture

- Difficult political-economy process:
  - Late recognition → massive rescue plans ...
  - ... → public concern → re-regulatory pressure
  - ⇒ Urgency to reform financial regulation & supervision
- Beyond short term demand for policy action, the goals are:
  - to correct the excesses perceived as causes of the crisis
  - to minimize the risk and severity of a future crisis
- There is some risk of over-reacting:
  - “killing the messenger” logic
  - there is room for self-correction in the system
  - we should avoid creating new regulatory arbitrage opportunities (rather, make the system more resilient to them)

## Focus of the presentation

- The challenges and alternatives are manifold:  
[See recent reports by Brunnermeier et al., The de Larosière Group; G20 Working Group 1 (all 2009) for excellent summaries]
- I will focus this presentation on
  - issues regarding the regulatory treatment of systemic liquidity risk
  - main aspects of my proposal with Enrico Perotti
- The liquidity and capital insurance arrangement at the center of our proposal offers a compact solution to three problems:
  - excessive reliance of banks on short-term (ST) wholesale funding
  - political resistance to assist banks during a systemic crisis
  - coordination problems in the rescue of international megabanks

# **A compact proposal to deal with systemic liquidity problems**

## 1. Liquidity charges

- levied on banks' ST wholesale funding
- would work as a flexible tool to keep the systemic risk associated with ST wholesale funding under control

## 2. Emergency Liquidity Insurance Fund

- partly pre-funded with the charges
- would guarantee the provision of liquidity, guarantees & perhaps capital in systemic crises

## 3. Pre-agreed multilateral burden sharing arrangement

- could be naturally proportional to the liquidity charges paid by banks in normal times
- would solve problems associated with the rescue of international megabanks

## Ingredient 1: Liquidity charges (i)

- Potential beneficiaries of the safety net should be subject to a mandatory liquidity charge
  - Like a Pigouvian tax, discouraging strategies that create “financial pollution” (systemic risk)
  - Paid continuously to a supervisor during good times
  - In exchange, the supervisor will provide emergency liquidity (and capital?) in systemic crises
- Supporting logic:
  - Lower cost of ST funding partly reflects ST lenders ability to shift the risk away to others at the first sight of trouble
  - The charge would make ST and LT bank debt financing more comparable in cost, reducing the use of the former



## Ingredient 1: Liquidity charges (& ii)

Less ST market funding  $\Rightarrow$  Less spreading of panic in a crisis  
 $\Rightarrow$  Less systemic risk

- Details

- Proportional to short-term liabilities, increasing in maturity mismatch, perhaps cyclically adjusted, perhaps adjusted for the slope of the yield curve
- Retail deposits would be excluded from the charge and from ST funding in measure of mismatch

## Ingredient 2: Emergency Liquidity Insurance Fund (ELIF)

- Revenues accruing from the charges would go into a fund (“ELIF”) that would have legal autonomy and pre-packaged access to
  - central bank liquidity
  - backing of government funds, if required
- A macroprudential supervisor would declare systemic episodes, triggering the extension of *assistance* (liquidity + guarantees + capital?)
  - Assistance might come with attached constraints on management
  - No assistance would be provided in idiosyncratic, isolated episodes
- In this context, liquidity charges would work like insurance premia:
  - Pre-payment for the support received in systemic episodes
  - Emergency intervention would become politically more acceptable

### **Ingredient 3: Explicit multilateral arrangement**

- In order to properly deal with international megabanks, ELIF should ideally be international
  - It would operate in coordination with the relevant macroprudential authority
  - Participating countries should require all their regulated institutions (or the systemically relevant) to join
  - Institutions from non-participating countries should not benefit ex post
- It would serve as an explicit coordination/commitment device for cross-border rescues
- Liquidity charges would provide a mutually agreed metric for systemic risk and an objective basis for burden sharing  
(↑effective than ex post negotiations, ↑flexible than country quotas)

## Advantages relative to other proposals (i)

- Plain liquidity requirement
  - Too rigid imposition for banks, impeding them to optimize on a smoother basis (the *price* for increasing maturity mismatch is 0 or  $\infty$  if above or below the required liquidity minimum)
  - To guarantee enough liquidity in an unlikely crisis, the requirement will have to be large  $\Rightarrow$  excessive liquidity holding in normal times
- Capital requirements will also have to be large, with obvious *direct* costs and several *more subtle* disadvantages...

Related to shareholders attitude towards *their* claims:

- An asset that they want managers to “lever up”
- A defense against outside interference ( $\Rightarrow$  interventions ahead of default = violation of private property)

## Advantages relative to other proposals (ii)

- In contrast to its main alternatives, our insurance scheme
  - is *contingent*: arranges for the availability of sufficient liquidity (and, perhaps, capital) in systemic crises *only*
  - is intended to penalize systemic risk creation in a *continuous manner* (especially in normal times): the charges per unit of wholesale ST funding increase smoothly with maturity mismatch
- Systemic risk (i.e. simultaneous realization of correlated tail risk) is hard to estimate...
  - Extreme co-movements are rarely observed, and may be triggered by a different asset class each time
  - But liquidity runs play an important role in the escalating phase of all systemic crises and have a clearly negative amplifying effect

## Advantages relative to other proposals (& iii)

Liquidity mismatch = “Proxy” of potential systemic risk

- Finally, relative to the ad hoc ex post liquidity assistance by central banks (CB)...
  - ELIF reduces the uncertainty surrounding the response to systemic episodes
  - Explicit backing from government budgets makes it less compromising for CB independence and the credibility of its price stability objectives

## **An incentive to create another shadow banking sector?**

Skeptics might fear that our liquidity charges might encourage the shift of ST funding activities to another shadow banking sector

- This is a serious risk for all re-regulatory proposals
- But the shift is not likely to be sizeable or too dangerous if unregulated agents enjoy very limited (or strongly penalized) recourse to the regulated ones
  - Our scheme should assign charges increasing in the unregulated borrowers' own mismatch, if verifiable
  - Otherwise, any potentially mismatched asset funding should be fully charged  
(E.g. credit lines to hedge funds should be treated as non-contingent commitments and fully charged)

## Conclusions (i)

- The reform of regulation and supervision of the global financial system involves many important challenges
- Our ‘Liquidity Insurance for Systemic Crises’ mechanism is a response to some of the key challenges, namely
  1. The regulatory treatment of liquidity risk (and its contribution to systemic risk)
  2. The establishment of some form of pre-packaged assistance to banks during systemic crises
  3. The improvement of coordination in the management of crises involving internationally megabanks



## Conclusions (& ii)

- How?
  - The liquidity charges imposed by ELIF would discourage the forms of ST funding that create and amplify systemic risk
    - \* It would make it more expensive for banks to rapidly expand their lending above their deposit base, but without blocking it
    - \* Banks would react by using a greater fraction of LT funding
    - \* Residual ST creditors would be less prone to panic
  - The arrangement would provide some prepayment of intervention costs, making early intervention politically more acceptable
  - If international, it would constitute a starting step to ensure effective coordination in the rescue of international megabanks (pre-packaged assistance, natural burden sharing rules)